FINANCIAL STATEMENTS

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The Good News...

ANNUAL REPORT 2008/2009

Our Environment - Sustain and Enjoy

National Environment Agency

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For the financial year ended 31 March 2009



(Established under the National Environment Agency Act)

FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

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(Established under the National Environment Agency Act)

FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

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INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF THE NATIONAL ENVIRONMENT AGENCY

We have audited the accompanying financial statements of National Environment Agency (the "Agency") set out on pages 2 to 30, which comprise the balance sheet as at 31 March 2009, and the income and expenditure statement, statement of changes in equity and cash flow statement for the year then ended, and a summary of significant accounting policies and other explanatory notes.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the National Environment Agency Act (the "Act") and Statutory Board Financial Reporting Standards. This responsibility includes:

- (a) or error:
- selecting and applying appropriate accounting policies; and (b)
- making accounting estimates that are reasonable in the circumstances. (C)

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion,

- (a) Agency for the year then ended on that date; and
- (b) kept in accordance with the provisions of the Act.

During the course of our audit, nothing came to our notice that caused us to believe that the receipt, expenditure and investments of monies and the acquisition and disposal of assets by the Agency during the year have not been in accordance with the provisions of the Act.

PricewaterhouseCoopers LL

Public Accountants and Certified Public Accountants

Singapore, 07 JUL 2009

designing, implementing and maintaining internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud

the financial statements are properly drawn up in accordance with the provisions of the Act and Statutory Board Financial Reporting Standards and so as to give a true and fair view of the state of affairs of the Agency as at 31 March 2009 and of the results, changes in equity and cash flows of the

the accounting and other records required by the Act to be kept by the Agency have been properly

INCOME AND EXPENDITURE STATEMENT

For the financial year ended 31 March 2009

| | Note | 2008/2009 \$ | 2007/2008 \$ |
|--|------------------|---|---|
| Income Management fees Service fees Regulatory fees and fines Interest income from banks Other operating income | 4 | 29,252,882 17,788,524 23,422,707 1,062,029 2,410,251 | 30,216,347 17,002,921 18,791,526 2,612,640 1,595,914 |
| Less: | | 73,936,393 | 70,219,348 |
| Expenditure Staff costs Maintenance, services and supplies Upgrading and improvement Public education expense Depreciation of property, plant and equipment Rental of office, car park lots and equipment Finance expense Other operating expenditure | 5 6 7 8 | 164,506,925 164,953,439 62,599,516 24,046,559 13,676,881 9,407,833 1,624,862 20,910,040 461,726,055 | 176,477,549 143,160,447 30,995,012 17,994,537 15,032,714 8,814,730 1,770,283 15,092,206 409,337,478 |
| Operating deficit before Government grants | | (387,789,662) | (339,118,130) |
| Add: Government grants | 9 | 398,762,207 | 340,014,774 |
| Surplus before Contribution to the Consolidated Fund | | 10,972,545 | 896,644 |
| Contribution to the Consolidated Fund | 10 | (1,975,058) | (161,396) |
| Net surplus for the financial year | | 8,997,487 | 735,248 |

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Ms Chew Gek Khim Chairman

Date: 0 7 JUL 2009

Mr Andrew Tan **Chief Executive Officer**

NATIONAL ENVIRONMENT AGENCY

BALANCE SHEET As at 31 March 2009

ASSETS Current assets Cash and cash equivalents Trade and other receivables Receivable from the Ministry of the Environme and Water Resources ("MEWR") Consumables

| Non-current assets Property, plant and equipment |
|---|
| Total assets |
| LIABILITIES Current liabilities Trade and other payables Payable to MEWR |

Loan from Government Provision for pensions and death gratuities Provision for Contribution to the Consolidated Fund

Non-current liabilities

Loan from Government Provision for pensions and death gratuities Deferred capital grants

Total liabilities

NET ASSETS

EQUITY Share capital Accumulated surplus

Und

Ms Chew Gek Khim Chairman

Date: 0 7 JUL 2009

The accompanying notes form an integral part of these financial statements.

The accompanying notes form an integral part of these financial statements.

| | Note | At 31 March | At 31 March |
|------|----------|-------------------------|-------------------------|
| | NOIC | 2009 | 2008 |
| | | \$ | \$ |
| | | | |
| | 11 | 164,620,720 | 125,939,071 |
| | 12 | 28,356,462 | 30,690,404 |
| nent | | | |
| | 13 | - | 25,209,859 |
| | 14 | 29,510,150 | 36,697,363 |
| | | 222,487,332 | 218,536,697 |
| | | | |
| | 15 | 46,161,316 | 52,156,446 |
| | | | |
| | | 268,648,648 | 270,693,143 |
| | | | |
| | | | |
| | 16 | 70,043,218 | 75,334,042 |
| | 13 | 21,879,619 | 26,005,584 |
| | 17 | 3,646,667 | 3,646,666 |
| d | 18 | 1,471,451 | 654,581 |
| u | 10 | 1,975,058 | 161,396 |
| | | 99,016,013 | 105,802,269 |
| | | ~~ ~~ ~~~ | 40 440 000 |
| | 17 | 36,466,666 | 40,113,333 |
| | 18 19 | 17,296,065 3,618,429 | 17,123,306 4,401,247 |
| | 15 | 57,381,160 | 61,637,886 |
| | | | |
| | | 156,397,173 | 167,440,155 |
| | | 440.054.475 | 103 353 099 |
| | | 112,251,475 | 103,252,988 |
| | | | |
| | 20 | 41,301,000 | 41,300,000 |
| | | 70,950,475 | 61,952,988 |
| | | 112,251,475 | 103,252,988 |
| | | \bigcirc | |
| | | (Alm | cr- |
| | | Mon | + |
| | | Mr Andrew Tan | ····· |
| | (| Chief Executive C | Officer |
| | | | |

STATEMENT OF CHANGES IN EQUITY For the financial year ended 31 March 2009

| | Share <u>capital</u> \$ | Accumulated <u>surplus</u> \$ | <u>Total</u> \$ |
|------------------------------------|-------------------------------|-------------------------------------|--------------------|
| Balance at 1 April 2008 | 41,300,000 | 61,952,988 | 103,252,988 |
| Issue of shares | 1,000 | - | 1,000 |
| Net surplus for the financial year | - | 8,997,487 | 8,997,487 |
| Balance at 31 March 2009 | 41,301,000 | 70,950,475 | 112,251,475 |
| Balance at 1 April 2007 | 41,300,000 | 61,217,740 | 102,517,740 |
| Net surplus for the financial year | - | 735,248 | 735,248 |
| Balance at 31 March 2008 | 41,300,000 | 61,952,988 | 103,252,988 |

NATIONAL ENVIRONMENT AGENCY

CASH FLOW STATEMENT

For the financial year ended 31 March 2009

| | Note | 2008/2009 \$ | 2007/2008 \$ |
|--|------|---|----------------------|
| Cash flows from operating activities Net surplus | | 8,997,487 | 735,248 |
| Adjustments for: | | | 101.000 |
| Contribution to the Consolidation Fund | 10 | 1,975,058 | 161,396 |
| Government grants | 9 | (398,762,207) | (340,014,774) |
| Depreciation of property, plant and equipment | 15 | 13,676,881 | 15,032,714 |
| Loss on disposal of property, plant and equipment | | 38,607 1,624,862 | 363,708 1,770,283 |
| Interest expense Interest income | | (1,062,029) | (2,612,640) |
| Operating cash flow before working capital changes | | (373,511,341) | (324,564,065) |
| Operating cash now before working capital changes | | (373,311,341) | (324,304,000) |
| Change in operating assets and liabilities, net of effects from transfer of business unit | | | |
| - Consumables | | 7,187,213 | (2,824,810) |
| - Trade and other receivables | | 2,231,950 | (1,950,992) |
| - Trade and other payables | | (6,127,184) | 9,760,992 |
| Receivable from Ministry of Environment and Water | | | |
| Resources ("MEWR") | | (69,331) | 39,776 |
| - Payable to MEWR | | (5,459,397) | 838,212 |
| Provision for pensions and death gratuities | | 989,629 | 1,104,777 |
| Cash used in operations | | (374,758,461) | (317,596,110) |
| Interest received | 40 | 1,164,022 | 2,688,217 |
| Payment to Consolidated Fund | 10 | (161,396) | (5,001,441) |
| Net cash used in operating activities | | (373,755,835) | (319,909,334) |
| Cash flows from investing activities | | | |
| Proceeds from transfer of business unit | 11 | _ | 1,747,590 |
| Purchases of property, plant and equipment | | (7,068,731) | (10,708,938) |
| Proceeds from disposal of property, plant and | | (,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | (,, |
| equipment | | 184,733 | 52,287 |
| Net cash used in investing activities | | (6,883,998) | (8,909,061) |
| 0 | | | |
| Cash flows from financing activities | | | |
| Proceeds from issuance of shares | | 1,000 | - |
| Grants received from Government | | 424,592,011 | 313,393,450 |
| Repayment of loan from Government | | (3,646,667) | (3,646,667) |
| Interest paid on loan from Government | | (1,624,862) | (1,770,283) |
| Net cash provided by financing activities | | 419,321,482 | 307,976,500 |
| | | | |
| Net increase/(decrease) in cash and cash | | 00 004 040 | (00.044.005) |
| equivalents | | 38,681,649 | (20,841,895) |
| Cash and cash equivalents at beginning of | | 100 000 074 | 146 720 066 |
| financial year | | 125,939,071 | 146,780,966 |
| Cash and cash equivalents at end of | 11 | 164,620,720 | 125,939,071 |
| financial year | | | 120,000,071 |

The accompanying notes form an integral part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

These notes form an integral part of and should be read in conjunction with the financial statements.

General 1.

National Environment Agency (the "Agency"), a Statutory Board under the Ministry of the Environment and Water Resources ("MEWR"), was incorporated under the National Environment Agency Act on 1 July 2002.

The address of its principal place of operation is located at 40 Scotts Road, Environment Building, #13-00, Singapore 228231.

The principal activities of the Agency include:

- conduct investigations, enforcement and surveillance of environmental (i) health concerns and vectors of infectious agents;
- conduct research into and develop strategies for prevention and control of (ii) environmental health concerns;
- conduct meteorological observations and seismic monitoring and provide (iii) related services;
- undertake licensing, coordinate the implementation and management of (iv) upgrading programmes for markets and hawker centres, review of hawker policies, construct, develop and manage markets and hawker centres in its own right and as agent of the Government or any body corporate established by written law;
- monitor environmental quality and control environmental pollution; (v)
- control the use and transport of hazardous substances through licensing (vi) and inspections;
- promote resource conservation and energy efficiency; (vii)
- construct, develop, manage and regulate refuse treatment and disposal (viii) facilities;
- regulate the import, export, manufacture, sale, possession, use, transport (ix) and disposal of radioactive materials and irradiating apparatuses;
- build up a vibrant research and development ecosystem in the (X) environment industry and to help develop environmental technology competencies and capabilities in Singapore; and
- help to develop a vibrant environmental industry in Singapore and promote (xi) Singapore environmental companies internationally.

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

- Significant accounting policies (continued) 2.
- Basis of preparation (a)

Pursuant to the Accounting Standards Act 2007, these financial statements of the National Environment Agency (the "Agency") have been prepared in accordance with Statutory Board Financial Reporting Standards ("SB-FRS"). These financial statements have been prepared under the historical cost convention, except as disclosed in the accounting policies below.

The preparation of financial statements in conformity with SB-FRS requires management to exercise its judgement in the process of applying the Agency's accounting policies. It also requires the use of certain critical accounting estimates and assumptions. The area where estimates and assumptions is significant and critical is disclosed in Note 3.

Interpretations and amendments to SB-FRS effective in 2008/2009

On 1 April 2008, the Agency adopted the new or revised SB-FRS and interpretations to SB-FRS that are mandatory for application in the current financial year. Changes to 2008/2009 financial statements have been made as required, in accordance with the relevant transitional provisions in the respective SB-FRS.

The following are the new or revised SB-FRS that are relevant to the Agency:-

- Disclosures
- SB-FRS 1 (Revised)
- **SB-FRS 107**

The adoption of the above new or revised SB-FRS did not result in substantial changes to the Agency's accounting policies.

Income recognition (b)

> Income comprises the fair value of the consideration received or receivables for the rendering of services. Income is presented net of goods and services tax, rebates and discounts in the ordinary course of the Agency's activities. Income is recognised as follows:

- (i) Note 4.
- (ii) recognised at the point of collection.

SB-FRS 1 (Amendments) - Presentation of Financial Statements: Capital

- Presentation of Financial Statements

- Financial Instruments: Disclosures

Service fees and management fees are recognised when services are rendered to the customers. Service fees include meteorological services and course fees. Management fees are earned from activities as set out in

Fines and regulatory fees (including income from licences and permits) are

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Significant accounting policies (continued) 2.

- (b) Income recognition
 - Interest income is recognised on a time proportion basis using the effective (iii) interest method. When a receivable is impaired, the Agency reduces the carrying amount to its recoverable amount, being the estimated future cash flow discounted at the original effective interest rate of the instrument, and continue amortising the discount as interest income on the recoverable amount.
- Property, plant and equipment (C)
 - Measurement (i)

All property, plant and equipment are initially recognised at cost and subsequently carried at cost less accumulated depreciation and accumulated impairment losses [Note 2(d)].

The cost of an item of property, plant and equipment initially recognised includes its purchase price and any cost that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Depreciation (ii)

> Depreciation on property, plant and equipment is calculated using the straight-line method to allocate their depreciable amounts over their estimated useful lives as follows:

| Building improvement | 3 - 5 years |
|--|-------------|
| Furniture & fittings, office equipment | 5 years |
| Computer hardware and software | 3 years |
| Motor vehicles | 10 years |
| Plant and machinery | 10 years |
| Tugs and barges | 25 years |

For property, plant and equipment which were transferred to the Agency from MEWR on the Agency's establishment on 1 July 2002, the assets are depreciated over the remaining useful lives at 1 July 2002.

For property, plant and equipment which were transferred to the Agency from the Health Sciences Authority as part of the transfer of the Centre for Radiation Protection on 1 July 2008, the assets are depreciated over the remaining useful lives at 1 July 2008.

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

- Significant accounting policies (continued) 2.
- Property, plant and equipment (continued) (c)
 - Depreciation (continued) (ii)

The residual values, estimated useful lives and depreciation method of property, plant and equipment are reviewed, and adjusted as appropriate, at each balance sheet date. The effects of any revision are recognised in the Income and Expenditure Statement when the changes arise.

No depreciation is provided on construction-in-progress.

(iii) Subsequent expenditure

> Subsequent expenditure relating to property, plant and equipment that has already been recognised is added to the carrying amount of the asset only when it is probable that future economic benefits associated with the item will flow to the Agency and the cost of the item can be measured reliably. All other repair and maintenance expense is recognised in the Income and Expenditure Statement when incurred.

Disposal (iv)

> On disposal of an item of property, plant and equipment, the difference between the disposal proceeds and its carrying amount is recognised in the Income and Expenditure Statement.

Impairment of non-financial assets (d)

> Property, plant and equipment are tested for impairment whenever there is any objective evidence or indication that these assets may be impaired.

> For the purpose of impairment testing of these assets, recoverable amount (i.e. the higher of the fair value less cost to sell and the value-in-use) is determined on an individual asset basis unless the asset does not generate cash flows that are largely independent of those from other assets. If this is the case, recoverable amount is determined for the cash generating units ("CGU") to which the asset belongs.

> If the recoverable amount of the asset (or CGU) is estimated to be less than its carrying amount, the carrying amount of the asset (or CGU) is reduced to its recoverable amount. The difference between the carrying amount and recoverable amount is recognised as an impairment loss in the Income and Expenditure Statement.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Significant accounting policies (continued) 2.

Impairment of non-financial assets (continued) (d)

An impairment loss for an asset is reversed if, and only if, there has been a change in the estimates used to determine the assets' recoverable amount since the last impairment loss was recognised. The carrying amount of an asset is increased to its revised recoverable amount, provided that this amount does not exceed the carrying amount that would have been determined (net of accumulated depreciation) had no impairment loss been recognised for the asset in prior years. A reversal of impairment loss for an asset is recognised in the Income and Expenditure Statement.

Consumables (e)

> Consumables are carried at the lower of cost and net realisable value and are determined on a weighted average basis.

(f) Financial assets

> The Agency classifies its financial assets as cash and cash equivalents and trade and other receivables. The classification depends on the purpose for which the assets were acquired. Management determines the classification of its financial assets at initial recognition and re-evaluates this designation at every reporting date.

> Financial assets are initially recognised at fair value plus transaction cost and subsequently carried at amortised cost using the effective interest method. They are presented as current assets, except for those maturing later than twelve months after the balance sheet date which are presented as non-current assets. They are derecognised when the right to receive cash flows from the financial assets have expired or have been transferred and the Agency has transferred substantially all risks and rewards of ownership.

The Agency assesses at each balance sheet date whether there is objective evidence that a financial asset or a group of financial assets is impaired. An allowance for impairment of trade and other receivables is recognised when there is objective evidence that the Agency will not be able to collect all amounts due according to the original terms of the receivables. Significant financial difficulties of the debtor, probability that the debtor will enter bankruptcy or financial reorganisation, and default or delinquency in payments are considered indicators that the receivable is impaired. The amount of the allowance is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The amount of the allowance is recognised in the Income and Expenditure Statement within "Other operating expenditure".

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

- Significant accounting policies (continued) 2.
- Cash and cash equivalents (g)

For the purpose of presentation in the cash flow statement, cash and cash equivalents include cash on hand and at banks, cash maintained with Accountant-General's Department ("AGD") and deposits with financial institutions.

Provisions for other liabilities and charges (h)

> Provisions for other liabilities and charges are recognised when the Agency has a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate.

Borrowings (i)

> Borrowings are initially recognised at fair value, net of transaction costs incurred. Borrowings are subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the Income and Expenditure Statement over the period of the borrowings using the effective interest method.

> Borrowings which are due to be settled within twelve months after the balance sheet date are presented as current liabilities in the balance sheet even though the original term was for a period longer than twelve months. Other borrowings due to be settled more than twelve months after the balance sheet date are included as non-current liabilities in the balance sheet.

Trade and other payables (i)

> Trade and other payables are initially recognised at fair value, and subsequently carried at amortised cost, using the effective interest method.

Fair value estimation of financial assets and liabilities (k)

> The fair values of current financial assets and liabilities, carried at amortised cost, approximate their carrying amount.

> The fair values of non-current financial liabilities such as borrowings and provision for pensions and death gratuities carried at amortised cost are estimated by discounting the future contractual cash flows at the current market interest rate that is available to the Agency for similar financial liabilities.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Significant accounting policies (continued) 2.

Operating leases (I)

> Leases of assets in which a significant portion of the risks and rewards of ownership are retained by the lessor are classified as operating leases. Payments made under operating leases (net of any incentives received from the lessor) are taken to the Income and Expenditure Statement on a straight-line basis over the period of the lease.

> When an operating lease is terminated before the lease period has expired, any payment required to be made to the lessor by way of penalty is recognised as an expense in the financial year in which termination takes place.

Research costs (m)

Research costs are recognised as an expense when incurred.

Employee compensation (n)

Pensions and other post employment benefits *(i)*

> Provision for pension benefits is made for pensionable officers transferred to the Agency on 1 July 2002. Provision for death gratuities is made for officers and daily rated employees transferred to the Agency on 1 July 2002.

> An actuarial valuation is conducted to determine the cost of pension benefits and death gratuities due to these officers using the Projected Unit Credit Method.

> The pension benefits and death gratuities are computed based on existing guidelines found in the Pensions Act and circulars issued by the Public Service Division.

Contribution to Central Provident Fund ("CPF") (ii)

> The Agency makes contributions to the CPF scheme in Singapore. Contributions to CPF schemes are recognised as an expenditure in the period in which the related service is performed. The Agency will have no legal or constructive obligation to pay further contributions if any of the funds do not hold sufficient assets to pay all employee benefits relating to employee services in the current and preceding financial years.

Employee leave entitlement (iii)

Employee entitlements to annual leave are recognised when they accrue to employees. A provision is made for the estimated liability for annual leave as a result of services rendered by employees up to the balance sheet date.

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

Significant accounting policies (continued) 2.

- Currency translation (0)
 - Functional and presentation currency (i)

Items included in the financial statements of the Agency are measured using the currency of the primary economic environment in which the Agency operates ("functional currency"). The financial statements are presented in Singapore Dollar, which is the functional and presentation currency of the Agency.

Transactions and balances (ii)

> Transactions in a currency other than the financial currency ("foreign currency") are translated into the functional currency using the exchange rates at the dates of transactions. Currency translation differences from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies at the closing rates of the balance sheet date are recognised in the Income and Expenditure Statement.

Government grants (p)

Government grants received for the purchase or the construction of depreciable assets are accounted for as deferred capital grants. The deferred capital grants are amortised and charged to the Income and Expenditure Statement over the period necessary to match the annual depreciation charge of these assets or when the assets are disposed or written off. Where the grants relate to an expense item, it is recognised in the Income and Expenditure Statements over the periods necessary to match them on a systematic basis, to the costs, which it is intended to compensate.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Critical accounting estimates, assumptions and judgements 3.

Estimates and assumptions are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Provision for pensions and death gratuities

The Agency is required to pay pension benefits to pensionable officers and death gratuities to officers and daily rated employees transferred over to the Agency on 1 July 2002. The provision for pensions and death gratuities of the Agency as at 31 March 2009 approximated \$18,767,516 (31 March 2008: \$17,777,887) as disclosed in Note 18. The provision has been computed based on certain assumptions and estimates as disclosed in Note 18 and revisions to the assumptions and estimates could impact the provision made.

Write-down in value of consumables

The Agency will be decommissioning Ulu Pandan Incineration Plant ("UPIP") within the next twelve months. Resulting from the impending decommissioning of UPIP, consumables at UPIP will not be utilised by the Agency. As at 31 March 2009, the Agency wrote down the value of consumables by \$3,480,596 (Note 14) to its net realisable value.

Management fees 4.

The Agency has been appointed by the Housing Development Board ("HDB") on 1 April 2004 to manage, lease and maintain HDB markets and hawker centres in consideration of a management fee which represents the rental collected from the markets' and hawker centres' stallholders.

5. Staff costs

| · · · · · | 2008/2009 \$ | 2007/2008 \$ |
|---|---------------------------|---------------------------|
| Wages and salaries Employer's contribution to Central Provident Fund Pension contributions and death gratuities | 140,241,297 13,511,360 | 150,757,382 15,281,738 |
| (Note 18) Other staff costs | 2,975,495 7,778,773 | 2,635,933 7,802,496 |
| | 164,506,925 | 176,477,549 |

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

6. Maintenance, services and supplies

Included in maintenance, services and supplies were:

| | 2008/2009 \$ | 2007/2008 \$ |
|---|---|---|
| Maintenance of specialised and industrial equipment | 33,973,704 | 31,830,450 |
| Public area landscaping, cleaning services and supplies Maintenance of building, HDB markets and | 27,511,831 | 23,171,255 |
| hawker centres and office premises Industrial supplies IT services Utilities charges Vector control services Table cleaning services Security and escort services | 21,452,373 22,258,826 9,710,560 8,031,686 5,732,925 3,571,016 8,043,786 | 23,428,322 14,589,570 7,388,395 6,585,636 4,515,360 3,504,725 5,001,687 |
| Finance expense | 2008/2009 \$ | 2007/2008 \$ |
| Interest expense on loan from Government | 1,624,862 | 1,770,283 |
| Other operating expenditure | | |
| Included in other operating expenditure were: | 2008/2009 \$ | 2007/2008 \$ |
| GST expense Write-down in value of consumables Communication expense Research costs | 9,177,198 3,480,596 2,500,968 204,033 | 6,602,775 - 2,606,342 271,625 |
| Government grants | 2008/2009 \$ | 2007/2008 \$ |
| Operating grants Deferred capital grants amortised (Note 19) Other grants | 386,983,469 1,079,318 10,699,420 398,762,207 | 333,745,725 2,087,998 4,181,051 340,014,774 |
| | | |

7.

8.

9.

2002/2000

0000/0000

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Consolidated Fund 10.

Contribution to the Consolidated Fund (a)

In lieu of income tax, the Agency is to make contribution to the Consolidated Fund of the Government in accordance with the Statutory Corporations (Contributions to Consolidated Fund) Act (Cap 319A). The contribution is based on the prevailing statutory corporate income tax rate of 18% for current financial year (2007/2008: 18%).

The Contribution to the Consolidated Fund is determined as follows:

| | 2008/2009 \$ | 2007/2008 \$ |
|---|-----------------|-----------------|
| Surplus before Contribution to the Consolidated Fund | 10,972,545 | 896,644 |
| Contribution to the Consolidated Fund calculated at a tax rate of 18% (2007/2008: 18%) | 1,975,058 | 161,396 |

Movements in provision for Contribution to the Consolidated Fund (b)

| | 2008/2009 \$ | 2007/2008 \$ |
|--|------------------------|------------------------|
| Balance at beginning of financial year | 161,396 | 5,001,441 |
| Amount paid Contribution for current financial year | (161,396) 1,975,058 | (5,001,441) 161,396 |
| Balance at end of financial year | 1,975,058 | 161,396 |

Cash and cash equivalents 11.

| Cash and Cash equivalents | At 31 March 2009 \$ | At 31 March 2008 \$ |
|---------------------------|---------------------------|---------------------------|
| Cash maintained with AGD | 5,016,202 | 5,080,638 |
| Cash at banks and on hand | 8,088,186 | 10,482,655 |
| Fixed deposits with banks | 151,516,332 | 110,375,778 |
| | 164,620,720 | 125,939,071 |

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

Cash and cash equivalents (continued) 11.

Cash maintained with AGD does not earn any interest.

Cash at banks earn interest at floating rates based on daily bank deposit rates. The weighted average effective interest rate of the cash at banks as at 31 March 2009 is 0% (31 March 2008: 0%) per annum.

The fixed deposits are short term in nature with varying maturity periods of between a few days to six months (31 March 2008: one to three months). The weighted average effective interest rate of the fixed deposits as at 31 March 2009 is 0.27% (31 March 2008: 1.22%) per annum.

Transfer of business unit

On 1 July 2007, the Centre for Radiation Protection was transferred from the Health Sciences Authority to the Agency.

The aggregate effects of the transfer of this business unit on the cash flows of the Agency for the financial year ended 31 March 2008 were:

Identifiable assets and liabilities Consumables Property, plant and equipment Total assets

Deferred revenue Deferred capital grants

.

Identifiable net liabilities transferred Net cash inflow on transfer

| transfer |
|-------------|
| \$ |
| 254,965 |
| 463,252 |
| 718,217 |
| |
| (2,228,280) |
| (237,527) |
| (2,465,807) |
| |
| (1,747,590) |
| |
| |

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

12. Trade and other receivables

| | At 31 March 2009 \$ | At 31 March 2008 \$ |
|--|---------------------------|---------------------------|
| Trade receivables Less: allowance for impairment of receivables | 3,038,003 (417,468) | 2,428,891 (824,891) |
| Trade receivables – net | 2,620,535 | 1,604,000 |
| Revenue to be collected on behalf of MEWR | 20,867,436 | 25,108,334 |
| Prepayments | 2,823,384 | 2,815,145 |
| Deposits | 174,637 | 164,349 |
| Others | 1,870,470 | 998,576 |
| | 28,356,462 | 30,690,404 |

Receivable from/(Payable to) MEWR 13.

| Receivable nonin(Fayable to) incluin | At 31 March 2009 \$ | At 31 March 2008 \$ |
|---|--|--|
| Grant (payable to)/receivable from MEWR Payable to MEWR for revenue collected on behalf Other receivable from/(payable to) MEWR | (1,402,564) (20,546,187) <u>69,132</u> (21,879,619) | 25,210,058 (26,005,584) (199) (795,725) |
| <i>Represented by:</i> Receivable from MEWR Payable to MEWR | - (21,879,619) | 25,209,859 (26,005,584) |

For the financial year ended 31 March 2009, the Agency collected total Government revenue on behalf of MEWR amounting to \$341,153,577 (2007/2008: \$318,394,247).

The amounts payable to MEWR are unsecured, interest-free and expected to be repaid within the next twelve months.

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

14. Consumables

Consumables Write-down in value of consumables

During the financial year, the Agency wrote down the value of consumables by \$3,480,596 (2007/2008: \$nil) arising from the impending decommissioning of Ulu Pandan Incineration Plant.

Property, plant and equipment 15.

| | Building improvement \$ | Furniture and fittings, office equipment \$ | Computer hardware and software \$ | Motor <u>vehicles</u> \$ | Plant and machinery \$ | Tugs and barges \$ | Construction- in-progress \$ | <u>Total</u> \$ |
|------------------------------------|-------------------------------|---|--|--------------------------------|------------------------------|--------------------------|------------------------------------|--------------------|
| Cost | | | | | | | | |
| At 1 April 2008 | 2,266,436 | 3,112,689 | 14,986,498 | 2,737,405 | 77,575,492 | 28,274,403 | | 133,717,611 |
| Additions | - | 435,150 | 3,596,071 | 413,086 | 2,039,839 | - | 1,420,945 | 7,905,091 |
| Disposals | - | (75,281) | (103,225) | (376,637) | (235,597) | - | (112,090) | (902,830) |
| Transfers | - | 35,856 | 3,091,810 | - | 1,325,416 | | (4,453,082) | - |
| At 31 March 2009 | 2,266,436 | 3,508,414 | 21,571,154 | 2,773,854 | 80,705,150 | 28,274,403 | 1,620,461 | 140,719,872 |
| Accumulated depreciation | | | | | | | | |
| At 1 April 2008 Depreciation | 2,034,538 | 2,304,909 | 11,903,618 | 1,669,842 | 56,173,415 | 7,474,843 | - | 81,561,165 |
| charge | 210,680 | 335,300 | 2,263,100 | 287,985 | 9,279,844 | 1,299,972 | - | 13,676,881 |
| Disposals | - | (74,636) | (103,228) | (313,771) | (187,855) | - | | (679,490) |
| At 31 March 2009 | 2,245,218 | 2,565,573 | 14,063,490 | 1,644,056 | 65,265,404 | 8,774,815 | - | 94,558,556 |
| Net book value At 31 March 2009 | 21,218 | 942,841 | 7,507,664 | 1,129,798 | 15,439,746 | 19,499,588 | 1,620,461 | 46,161,316 |
| , | | | | | | | | |
| | | | | | | | | |
| Cost | | | | | | | | |
| At 1 April 2007 | 2,201,646 | 2,613,887 | 12,430,511 | 2,406,065 | 73,112,134 | 28,274,403 | | 123,721,039 |
| Additions | 64,790 | | 2,066,339 | 392,566 | 5,143,513 | | 2,020,000 | 11,172,190 |
| Disposals | - | (82,061) | • • | (61,226) | (860,429) | | (53,479) | • • • |
| Transfers | - | 2,231 | 608,071 | - | 180,274 | | (790,576) | |
| At 31 March 2008 | 2,266,436 | 3,112,689 | 14,986,498 | 2,737,405 | 77,575,492 | 28,274,403 | 4,/64,688 | 133,717,611 |
| Accumulated depreciation | | | | | | | | |
| At 1 April 2007 | 1,089,108 | 2,068,285 | 9,057,701 | 1,458,433 | 47,439,676 | 6,174,871 | - | 67,288,074 |
| Depreciation | | | ~ | 000 000 | 0.044 540 | 1 200.071 | ` | 15,032,714 |
| charge | 945,430 | | 2,964,339 | 259,966 | 9,244,540 | 1,299,972 | <u>.</u> . | (759,623) |
| Disposals | - | (82,061) | (118,422) | (48,557) | | | | (758,525) |
| Transfers | | . 218 | | 4.000.040 | (218) | 7,474,843 | | 81,561,165 |
| At 31 March 2008 | 2,034,538 | 2,304,909 | 11,903,618 | 1,669,842 | 56,173,415 | 1,414,044 | | |
| Net book value | | | | | | | | |
| At 31 March 2008 | 231,898 | 807,780 | 3,082,880 | 1,067,563 | 21,402,077 | 20,799,560 | 4,764,688 | 52,156,446 |
| | | ,••• | | <u> </u> | | | | |
| | | | | | | | | |
| | | | | | | | | |
| | | | | | | | | |

| At 31 March 2009 \$ | At 31 March 2008 \$ |
|---------------------------|---------------------------|
| 32,990,746 (3,480,596) | 36,697,363 |
| 29,510,150 | 36,697,363 |

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

| 16. | Trade and other payables | At 31 March 2009 \$ | At 31 March 2008 \$ |
|-----|---|---------------------------|---------------------------|
| | Trade payables Accrual for operating expenditure | 32,940,265 22,602,230 | 26,825,036 35,514,747 |
| | Deposits received Deferred revenue | 11,842,225 2,471,997 | 11,331,247 1,545,027 |
| | Others | 186,501 | 117,985 |
| | | 70,043,218 | 75,334,042 |

Loan from Government (unsecured) 17.

| Loan from Government (unsecured) | At 31 March 2009 \$ | At 31 March 2008 \$ |
|--|---------------------------|---------------------------|
| Loan from Government | 40,113,333 | 43,759,999 |
| Less: Amount repayable within one year | (3,646,667) | (3,646,666) |
| | 36,466,666 | 40,113,333 |

The loan is repayable over a period of 15 years, commencing on 1 April 2005, at a monthly installment of \$303,889. The long term loan from Government has the following maturity:

| | At 31 March 2009 \$ | At 31 March 2008 \$ |
|---|---------------------------|-------------------------------|
| Less than six months | 1,823,333 | 1,823,333 |
| Between six to twelve months | 1,823,334 3,646,667 | <u>1,823,333</u> 3,646,666 |
| Later than one year and not later than five years | 14,586,666 | 14,586,667 |
| Later than five years | 21,880,000 | 25,526,666 |
| | 40,113,333 | 43,759,999 |

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

Loan from Government (unsecured) (continued) 17.

The interest rate of the loan from Government is fixed at 3.86% per annum (2007/2008: 3.86%) until the maturity of the loan in 2020.

At the balance sheet date, the carrying amount of current portion of loan from government approximated its fair value.

The carrying amount and fair value of non-current portion of loan from government were as follows:

| | Carrying amounts | | <u>Fair v</u> | <u>alues</u> |
|--|---------------------------|---------------------------|---------------------------|---------------------------|
| | At 31 March 2009 \$ | At 31 March 2008 \$ | At 31 March 2009 \$ | At 31 March 2008 \$ |
| Non-current portion of loan from government | 36,466,666 | 40,113,333 | 37,809,340 | 41,197,191 |

The fair value is determined using discounted cash flow analysis, using a discount rate based upon the borrowing rates which the Agency expect would be available to the Agency at the balance sheet date.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

18. Provision for pensions and death gratuities

| r tovision for pensions and death gratuides | At 31 March 2009 \$ | At 31 March 2008 \$ |
|--|---------------------------|---------------------------|
| Balance sheet obligations for: | - | |
| Pensions | 16,528,101 | 15,617,746 |
| Death gratuities | 2,239,415 | 2,160,141 |
| | 18,767,516 | 17,777,887 |
| | | |
| Income and Expenditure Statement charge for | • | |
| Pensions | 2,912,982 | 3,515,110 |
| Death gratuities . | 95,217 | (833,413) |
| Boain gratation | 3,008,199 | 2,681,697 |
| | | |
| The amounts recognised in the Income and Expenditure Statement were as follows: | | |
| Pensions | | |
| Current service cost | 2,602,247 | 2,848,309 |
| Interest cost | 310,735 | 397,474 |
| Actuarial losses | | 269,327 |
| | 2,912,982 | 3,515,110 |
| | | |
| Death gratuities | | |
| Current service cost | 63,486 | 106,579 |
| Interest cost | 31,731 | 71,373 |
| Actuarial gains | | (1,011,365) |
| | 95,217 | (833,413) |
| Total provision for the financial year | 3,008,199 | 2,681,697 |
| es e recter de la contra de | | |
| Pension credited directly to Income and | (22 70 4) | (AE 76A) |
| Expenditure Statement | (32,704) | (45,764) |
| Total included in staff costs (Note 5) | 2,975,495 | 2,635,933 |
| | | |

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

18.

The movement in liability recognised in the balance sheet was as follows:

Balance at beginning of financial year Provision for the financial year Less: Amount paid during the financia Balance at end of financial year

Amount payable within one year Amount payable after one year

The principal assumptions used in determining the Agency's pensions and death gratuities obligations are:

- (i)
- (ii) (2007/2008: 2.0%) per annum.
- (iii)
- (iv) deaths for every 1,000 persons).

The proportion of pension benefits payable to pensionable officers prior to the establishment of the Agency on 1 July 2002, which is to be borne by the Government, is excluded from the amount stated above.

Provision for pensions and death gratuities (continued)

| At 31 March 2009 \$ | At 31 March 2008 \$ |
|---------------------------|--|
| 17,777,887 | 16,673,110 |
| 3,008,199 | 2,681,697 |
| (2,018,570) | (1,576,920) |
| 18,767,516 | 17,777,887 |
| 1,471,451 | 654,581 17,123,306 |
| | 17,777,887 |
| | 2009 \$ 17,777,887 3,008,199 (2,018,570) 18,767,516 |

All pensionable and non-pensionable officers will retire at the age of 62.

The rate used to discount pensions and death gratuities obligations is 2.0%

The historical rate of salary increases for pensionable officers prior to the establishment of the Agency is 4.7% per annum and the expected rate of salary increases for pensionable officers, non-pensionable officers and daily rated employees is 2.0%, 3.0% and 1.0% per annum respectively.

A mortality rate of 3.0 deaths for every 1,000 persons (2007/2008: 3.0

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Deferred capital grants 19.

| | At 31 March 2009 | 2008 |
|--|------------------|-------------|
| | \$ | \$ |
| Balance at beginning of financial year | 4,401,247 | 5,453,582 |
| Capital grants received during the year | 296,500 | 798,136 |
| Capital grants received for the transfer of business | | |
| unit | - | 237,527 |
| Less: Amortisation of deferred capital grants in the | | |
| Income and Expenditure Statement (Note 9) | (1,079,318) | (2,087,998) |
| Balance at end of financial year | 3,618,429 | 4,401,247 |

AL OL SELLE AL OL MANUE

The current portion of the deferred capital grants as at 31 March 2009 is \$850,820 (31 March 2008: \$1,027,745).

20. Share capital

The Agency's share capital comprise fully paid up 41,301,000 (2007/2008: 41,300,000) ordinary shares with no par value, amounting to a total of \$41,301,000 (2007/2008: \$41,300,000).

During the financial year, the Agency issued 1,000 ordinary shares for a total consideration of \$1,000 for cash.

Commitments 21.

Capital commitments (a)

Capital expenditures contracted for at the balance sheet date but not recognised in the financial statements are as follows:

| | At 31 March 2009 \$ | At 31 March 2008 \$ |
|-------------------------------|---------------------------|---------------------------|
| Property, plant and equipment | 12,829,881 | 8,066,936 |

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

- Commitments (continued) 21.
- Operating lease commitments (b)

The Agency leases various offices, land and open space under non-cancellable operating lease agreements. The leases have varying terms, escalation clauses and renewal rights.

follows:

Not later than one year Between one and five years Later than five years

Financial risk management 22.

The Agency, in its normal course of operation, is exposed to a variety of financial risks: market risk, credit risk and liquidity risk.

- Market risk (a)
- (i) Currency risk

in Singapore Dollar.

Price risk (ii)

equity financial assets.

The future minimum lease payable under non-cancellable operating leases contracted for at the balance sheet date but not recognised as liabilities, are as

| At 31 March 2009 \$ | At 31 March 2008 \$ | |
|---------------------------|---------------------------|--|
| 6,502,558 | 7,776,776 | |
| 3,715,356 | 3,005,720 | |
| 9,566 | 9,563 | |
| 10,227,480 | 10,792,059 | |

The Agency is exposed to minimal currency risk in its normal course of operation as majority of its financial assets and liabilities are denominated

The Agency is not exposed to equity price risk as it does not hold any

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Financial risk management (continued) 22.

- Market risk (continued) (a)
- Cash flow and fair value interest rate risks (iii)

Cash flow interest rate risk is the risk that the future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Fair value interest rate risk is the risk that the value of a financial instrument will fluctuate due to changes in market interest rates. The Agency's interest bearing assets consist mainly of cash balances and fixed deposits placed with reputable financial institutions. Other than these, the Agency's operating income and cash flows are substantially independent of changes in market interest rates.

The Agency's interest rate risk mainly arises from the loan from Government. The loan from Government is obtained at a fixed rate which exposes the Agency to fair value interest rate risk.

The Agency has not hedged its exposure risk to interest rates as the risk is not expected to be significant.

Credit risk (b)

> Credit risk refers to the risk that a counterparty will default on its contractual obligations resulting in financial loss to the Agency. The Agency has no significant concentration of credit risk. The Agency monitors the receivables from customers closely on an on-going basis and has policies in place to ensure the customers maintain sufficient deposits with them. The maximum exposure to credit risk for each class of financial assets is the carrying amount of that class of financial asset presented on the balance sheet. The Agency's major classes of financial assets are bank deposits, and trade and other receivables. The Agency is not exposed to credit risk for revenue to be collected on behalf of MEWR.

Financial assets that are neither past due nor impaired (i)

> Bank deposits that are neither past due nor impaired are mainly deposits with banks with acceptable credit ratings assigned by international credit-rating agencies. Trade receivables that are neither past due nor impaired are substantially companies with good collection track record with the Agency.

NATIONAL ENVIRONMENT AGENCY

NOTES TO THE FINANCIAL STATEMENTS For the financial year ended 31 March 2009

Financial risk management (continued) 22.

- Credit risk (continued) (b)
- Financial assets that are past due and/or impaired (ii)

except for trade receivables.

follows:

Past due < 3 months Past due 3 to 6 months Total

impaired is set out below:

Deposits received

follows:

Trade receivables Less: Allowance for impairme receivables Trade receivables - net

There is no other class of financial assets that is past due and/or impaired

The age analysis of trade receivables past due but not impaired is as

| At 31 March | At 31 March | |
|-------------|-------------|--|
| 2009 | 2008 | |
| \$ | \$ | |
| 154,651 | 221,777 | |
| 34,939 | 82,144 | |
| 189,590 | 303,921 | |

The collateral held by the Agency for trade receivables past due but not

| At 31 March 2009 | At 31 March 2008 | |
|---------------------|---------------------|--|
| \$ | \$ | |
| 400,107 | 281,809 | |

The carrying amount of trade receivables individually determined to be impaired and the movement in the related allowance for impairment are as

| | At 31 March 2009 \$ | At 31 March 2008 \$ |
|-------|---------------------------|---------------------------|
| ut af | 3,038,003 | 2,428,891 |
| nt of | (417,468) 2,620,535 | (824,891) 1,604,000 |

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

Financial risk management (continued) 22.

- Credit risk (continued) (b)
- Financial assets that are past due and/or impaired (continued) (ii)

| | At 31 March 2009 \$ | At 31 March 2008 \$ |
|----------------------------------|---------------------------|---------------------------|
| Beginning of financial year | 824,891 | 784,176 |
| (Write back)/Charge for the year | (74,400) | 95,023 |
| Allowance utilised | (333,023) | (54,308) |
| End of financial year | 417,468 | 824,891 |

Collaterals and other credit enhancements (iii)

During the financial year, the Agency took possession of collateral held as security as follows:

| | Carrying amounts | |
|-------------------|-------------------------|---------|
| | At 31 March At 31 March | |
| | 2009 | 2008 |
| | \$ | \$ |
| Deposits received | 292,212 | 118,011 |
| | | |

There are no encashment of bankers' guarantee during the financial year.

Liquidity risk (c)

Liquidity risk arises in the general funding of the Agency's operating activities. It includes the risk of not being able to fund operating activities at settlement dates and liquidate positions in a timely manner at reasonable price. The Agency obtains its funding requirements from the Government as operating grants. The Agency also manages its liquidity risk by placing primarily its funds in deposits with reputable financial institutions for varying periods of between less than a week to one year depending on its immediate cash requirements.

NATIONAL ENVIRONMENT AGENCY

| NOTES | TO TH | E FIN | ANCIAL | STA | TEME | NTS |
|---------|----------|--------|---------|-------|---------|-----|
| For the | financia | l year | ended 3 | 81 Ma | arch 20 |)09 |

Financial risk management (continued) 22.

Liquidity risk (continued) (C)

> The table below analyses the maturity profile of the Agency's financial liabilities based on contractual undiscounted cash flows.

At 31 March 2009 Trade and other payables Loan from Government

Payable to MEWR

At 31 March 2008

Trade and other payables Loan from Government Payable to MEWR

(d) Capital risk

loan from Government.

The Agency's primary objective when managing capital is to safeguard the ability to support the Agency's stability and growth.

The Agency monitors the "net operating surplus/deficit" and "debt-equity ratio". There were no changes in the Agency's approach to capital management during the year.

The Agency is not subject to any externally imposed capital requirements.

TS

| Less than <u>1 year</u> \$ | Between 1 and <u>5 years</u> \$ | Later than <u>5 years</u> \$ |
|----------------------------------|--|------------------------------------|
| 67,571,221 | - | |
| 5,130,799 | 19,118,507 | 24,452,044 |
| 21,879,619 | - | |
| 94,581,639 | 19,118,507 | 24,452,044 |
| | | |
| 73,789,015 | - | - |
| 5,271,528 | 19,684,316 | 29,017,033 |
| 26,005,584 | | |
| 105,066,127 | 19,684,316 | 29,017,033 |

The Agency defines capital as share capital, accumulated surpluses and

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 31 March 2009

23. Related party transactions

| Key management's remuneration | 2008/2009 \$ | 2007/2008 \$ |
|---|----------------------|----------------------|
| Salaries and other short term employee benefits Post-employment benefits - contribution to pension | 2,886,341 261,960 | 3,376,716 232,019 |
| | 3,148,301 | 3,608,735 |

Included in the above are Board members' fees amounting to \$140,625 (2007/2008: \$150,625).

24. Events occurring after balance sheet date

In April 2009, NEA signed a letter of acceptance to lease a piece of land at Kim Chuan Road for 30 years and paid a consideration of \$1 million. This land will be used to build an Upper Air Observatory.

25 Authorisation of financial statements

The financial statements for the financial year ended 31 March 2009 were authorised for issue by the Board members of the Agency on [17 JU 2009]

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